

# Annual Report

Fiscal Year 2018 (April 1, 2017–March 31, 2018)



# Welcome

As a preservation and cultural heritage organization, our properties and collections reflect the past. To advance our mission and accomplish our goals, however, Historic New England strives to be a forward-looking leader among museums around the world. With all of your help, we think we achieved that objective in Fiscal Year 2018.

We entered the period with a generous and devoted base of members, volunteers, and donors who helped us make robust strides throughout the year. Our volunteers dedicated a total of 10,179 hours to Historic New England's operations. Strong endowment growth reflected outstanding commitment by donors. Attendance at our museum properties achieved a record high with 214,650 visitors, representing 3 percent growth from the previous year. Membership registered a record increase to 8,715 households, up 5 percent; we gained 2,078 new memberships, exceeding the previous year's count by 464.

Our Eustis Estate Museum and Study Center in Milton, Massachusetts, was a big contributor to these successes.

Opened to the public in May 2017, the Eustis Estate is a major achievement for Historic New England, affording us an opportunity to present a twenty-first-century model for engaging visitors with historic houses. Creative use of technology provides user-selected access to deep information about the site. The setting encourages people to feel at home in the museum. We curated popular exhibitions in the Eustis Estate galleries, some drawn from Historic New England's collections—such as the *Mementos* jewelry exhibition—and some arranged through partnerships with other organizations.

We cannot rely on our properties and collections alone to reach a broad public. Partnering with community organizations is an important part of our activities. Among the fruits of such efforts are two projects in our *Everyone's History* series—the photographic and oral history exhibition *We Are Haverhill: Changing Faces of Haverhill's Neighborhoods*, about the Massachusetts city; and our latest documentary film, *Rooted: Cultivating Community in the Vermont Grange*.

Historic New England also launched *Engaging Students of Color through Internships*. This program attracts people of color to work at the organization to better reflect the diverse communities we serve and to help make us a more inclusive institution.

Attaining reaccreditation from the American Alliance of Museums reaffirmed what a highly relevant institution Historic New England continues to be. Accreditation, considered the gold standard of museum excellence, recognizes commitment to excellence and continuous institutional improvement. Historic New England first achieved accreditation in 1976.

We continue to strive to work with all of you to implement a forward-looking mission and vision to serve and benefit the diverse New England public. Thank you for helping with our efforts!



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**ABOVE** David A. Martland and Carl R. Nold. **COVER** The small parlor at the Eustis Estate Museum and Study Center, Milton, Massachusetts.

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Mr. and Mrs. Richard W. Cheek  
Ms. Margaret L. Clarke  
Susan W. Crum  
Mr. and Mrs. Edward A. Currie  
Stuart A. Drake  
Mr. and Mrs. Jack Dutzy  
Mr. David T. Edsall  
Mr. Nicholas C. Edsall  
Dr. Donald Ehresmann  
Alan S. Emmet

Mrs. Marjorie A. Falvey  
Roseann Ferrini  
Mr. William B. Finch and Ms. Carol Rose  
Dr. and Mrs. Oscar Fitzgerald  
Ms. Lucretia Hoover Giese  
Ms. Janet Green  
Annabella Gualdoni and Vito Cavallo  
Mr. Jeffery M. Hall  
Mr. Philip A. Hayden  
Katherine K. Holt and Hamilton Holt  
Mr. Henry B. Hoover, Jr.  
Mr. Ralph Johnston  
Mr. Christopher Keppelman  
Mrs. Mary S. Kingsbery  
Catherine Coolidge Lastavica  
Ms. Ginny Leslie  
Mr. John Matzke  
Mr. Paul F. McDonough, Jr. and  
Ms. Carla A. Blakley  
Warren and Karen McFarlan

William L. McQueen and  
Carla O. A. Bosch  
Mr. Alan Murray  
Ms. Beverly P. Mutrie  
Mr. John A. Neale and  
Dr. Stephen L. Boswell  
Mr. Carl R. Nold  
Mr. and Mrs. Richard C. Nylander  
Nancy Osgood  
Mr. Stephen P. Parson  
Mr. and Mrs. Anthony D. Pell  
Mr. Brian R. Pfeiffer  
Deborah S. Reed  
Robert B. Rettig  
Mr. James V. Righter  
Mr. David N. Rooney  
Mr. and Mrs. Roger T. Servison  
Mr. Earle G. Shettleworth, Jr.  
Mr. Alan P. Slack  
Susan P. Sloan  
Mr. Richard Sommers

Mrs. Frederick A. Stahl  
Dennis E. Stark and  
Robert F. Amarantes  
Mr. J. Reed Stewart  
Thomas A. Stone and Valerie M. Warrior  
Ms. Denise C. Sullivan  
Ms. Bette Task  
E. Clothier Tepper  
Bryant F. Tolles, Jr.  
Nancy Briggs Tooke  
Mr. George E. Triantaris and  
Mr. Steve Nigzus  
Joseph H. Twichell†  
Mr. Kemble Widmer II and  
Ms. Elisabeth Garrett Widmer  
Mr. Roger D. Willmott  
Ms. Susan F. Witzell

† Deceased



# Financials

## Operating Financial Statement <sup>a</sup>

April 1, 2017 - March 31, 2018

REVENUE	FY2018	FY2017	% increase (decrease)	% of total
<b>Investment Return</b>				
Designated for Operations <sup>b</sup>	\$ 6,138,000	\$ 6,049,000	1%	33%
Revenue from Operations	2,437,000	2,359,000	3%	13%
Contributed Income	3,735,000	3,000,000	25%	20%
Contributed Income for Property & Long-term Investments	6,176,000	4,662,000	32%	34%
<b>TOTAL REVENUE</b>	<b>\$ 18,486,000</b>	<b>\$ 16,070,000</b>	<b>15%</b>	<b>100%</b>
 <b>EXPENSES</b>				
Museum Operations	\$ 4,182,000	\$ 4,016,000	4%	33%
Preservation Maintenance <sup>c</sup>	2,202,000	4,531,000	(51%)	18%
Collections & Exhibitions	1,607,000	1,982,000	(19%)	13%
Education & Public Programming	1,337,000	1,366,000	(2%)	11%
Administration	1,118,000	1,168,000	(4%)	9%
Fundraising	910,000	594,000	53%	7%
Revenue Generating Projects	497,000	543,000	(8%)	4%
Preservation Easement Program	345,000	289,000	19%	3%
Marketing	240,000	247,000	(3%)	2%
<b>TOTAL EXPENSES</b>	<b>\$ 12,438,000</b>	<b>\$ 14,736,000</b>	<b>(16%)</b>	<b>100%</b>
Net Income from Operations <sup>d</sup>	\$ 6,048,000	\$ 1,334,000		
Endowment Assets <sup>e</sup>	\$ 134,251,000	\$ 115,536,000		
Gain on Investments	\$ 14,932,000	\$ 11,837,000		

a This financial statement represents the general operating activities for Historic New England only. Other non-operating activity, including realized and unrealized gains on restricted assets, can be found within the audited financial statements.

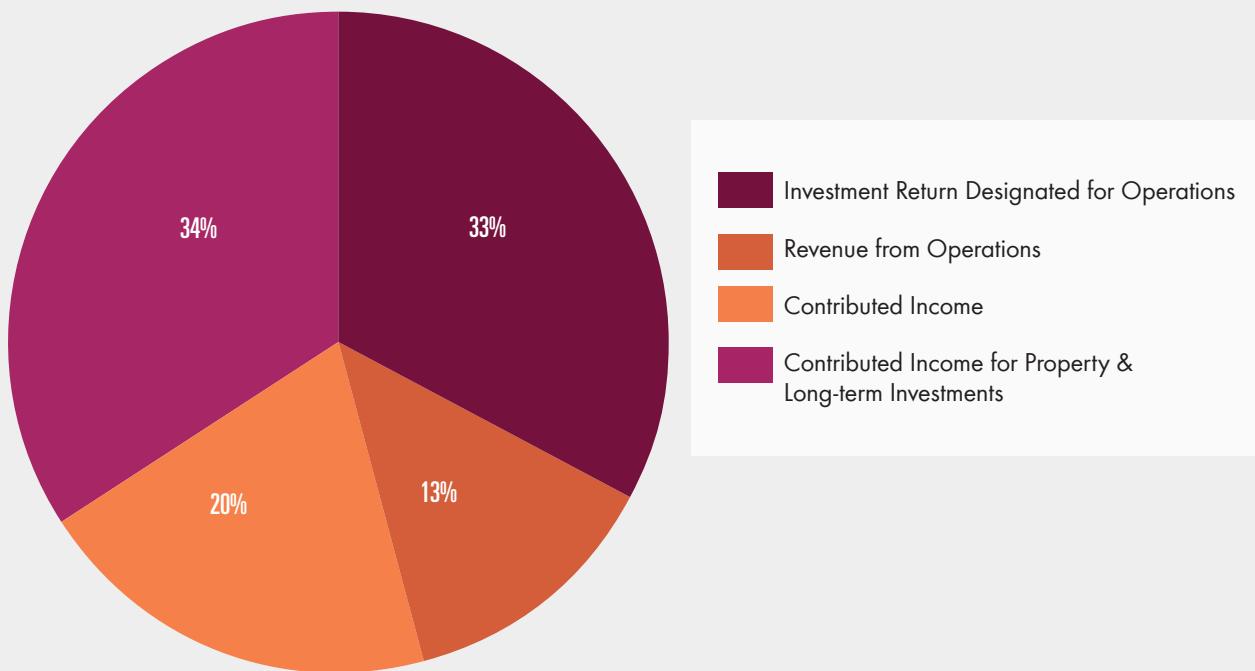
b "Investment Return Designated for Operations" represents endowment funds approved by the Board of Trustees to support annual operations and income from trusts. The annual draw is based on appropriating 5% (the board may approve more or less from time to time) of the preceding twenty-quarter fair market value of the investments as of December 31.

c The higher FY2017 "Preservation Maintenance" line reflects the completion of the renovation of the Eustis Estate Museum and Study Center.

d "Net Income from Operations" above includes contributions for property acquisitions and long-term investments of \$6 million in FY2018 and \$5 million in FY2017.

e "Endowment Assets" excludes beneficial interest in perpetual trusts which equaled \$10.1 million for FY2018 and \$9.7 million for FY2017.

## REVENUE



## EXPENSES

